

# The Art of the Deal: Value-Added of Advisors in Commercial Real Estate Transactions

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# This Study

- ▶ Question to ask:
  - ▶ How does brokers add value in the commercial real estate industry?
- ▶ What the authors do?
  - ▶ use a building fixed effects model to predict the impact of brokers on prices of commercial real estate transactions.
  - ▶ use a hazard model to assess the relationship between brokers and time on the market (TOM).
- ▶ Findings:
  - ▶ Transaction advisors provide clients with a faster transaction process, not better deal pricing.
  - ▶ Out of state investors buy at a 4.4 percent premium and sell at a 4.8 percent discount.
  - ▶ Transaction advisors could mitigate the adverse effects of investor distance when advising buyers.

# Comments

## ▶ Important Question:

- ▶ According to the Federal Reserve's Financial Accounts of the U.S. (2019q1), the gross real estate holdings of nonfinancial corporations were \$14.6 Trillion and the nonresidential real estate assets of nonfinancial, noncorporate businesses totaled \$5.4 Trillion.
- ▶ In 2018, transaction volume in the U.S. commercial real estate market amounted to more than USD 562 billion.
- ▶ Commission rates for commercial real estate brokerage average 2.5 to 4 percent.

## ▶ Contribution:

- ▶ Study on commercial real estate transactions helps to assess transaction advisors' added value in deal-making directly.
- ▶ Shed light on the performance and value-added of commercial real estate transaction advisors.

# Comments

- ▶ Well written paper:
  - ▶ Distinguish different kinds of brokerage involvement in the transaction.
  - ▶ Use a building fixed effects model to address the potential selection bias of transaction advisors based on asset quality.
  - ▶ Investigate the effects of broker presence on both price and TOM.
  - ▶ Study how commercial real estate brokers mitigate the adverse pricing effects for non-local investors.

# Comments

- ▶ Valuation Approach
  - ▶ Residential Real Estate: Sales Comparison Approach
  - ▶ Commercial Real Estate: Direct Capitalization or Discounted Cash Flow
- ▶ Does the analysis in the rich literature of residential real estate apply to commercial real estate?

# Comments

- ▶ Investor type matters (discount rate):
  - ▶ Insurance Company, Pension Funds, REITs...
- ▶ Brokerage firm characteristics matter (connection): Who you know?
  - ▶ It is hard to get big property deals done unless you have a wide circle of potential buyers, sellers, and financiers.
  - ▶ Informally information sharing: newsletters, bilateral meetings, etc.
- ▶ Property type matters:
  - ▶ Stabilized deals, also known as “core real estate”
  - ▶ Renovation deal
  - ▶ REOs
- ▶ -> Include controls for investor type, brokerage firm type.

# Comments

- ▶ Building fixed effect model controls for
  - ▶ selection bias (broker presence is endogenous to property quality).
  - ▶ absorb observed and unobserved property characteristics.
- ▶ It does not control for
  - ▶ micro side: changes in management, tenant quality, etc.
  - ▶ macro side: changes in cap rate, demographic shifts, or changes to the local area.
- ▶ → Include Location\*Time fixed effect to control for micro and macro factors.

# Comments

- ▶ Transaction price and TOM are determined simultaneously.
  - ▶ Non local buyers pay 4.4% premium and non local seller sell for 4.8% discount.
  - ▶ Non local buyers and sellers conclude transactions faster.
- ▶ → Robustness check on a simultaneous estimation of price and TOM with the same sample.

# Comments

- ▶ Non local buyers pay 4.4% premium and non local seller sell for 4.8% discount.
  - ▶ search cost channel: higher search costs/information asymmetry problems associated with distance.
  - ▶ behavioral biases channel: anchoring based on the price levels in the investors' local market.
- ▶ -> Include controls for relative price level of investor's home market and transacted property's market.

# Comments

- ▶ Broker's role may become more important under low liquidity and high price uncertainty.
- ▶ -> Include controls for liquidity and price uncertainty
  - ▶ liquidity: the number of transactions by year, property type and zip code.
  - ▶ price uncertainty: the square of the residual from a hedonic price regression estimated by property type, year, location and the standard structural characteristics.
- ▶ -> Crisis period versus non-crisis period

# Comments

- ▶ Multicollinearity between broker presence and other controls in price and TOM estimation.
  - ▶ Table A1 shows that broker selection is endogenously determined.
- ▶ Control for unobserved property and transaction characteristics correlated with buyer and seller characteristics.
  - ▶ ->Harding et al. (2003), Ling et al. (2018).